

A New TC Delivery Narrative & Accessing IMO Technical Assistance

TC74, June 2024

Jose Matheickal, Director, TCID



INTERNATIONAL
MARITIME
ORGANIZATION

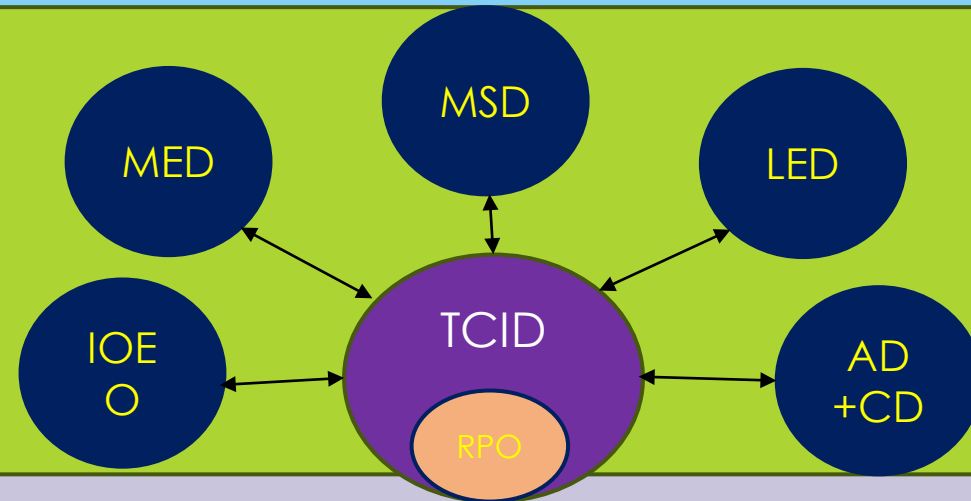


IMO bodies

Assembly

Council

Technical Cooperation Committee



Implementing partners

Consultants

Global Maritime
Training Institutions
(WMU and IMLI)

Global and regional
organizations

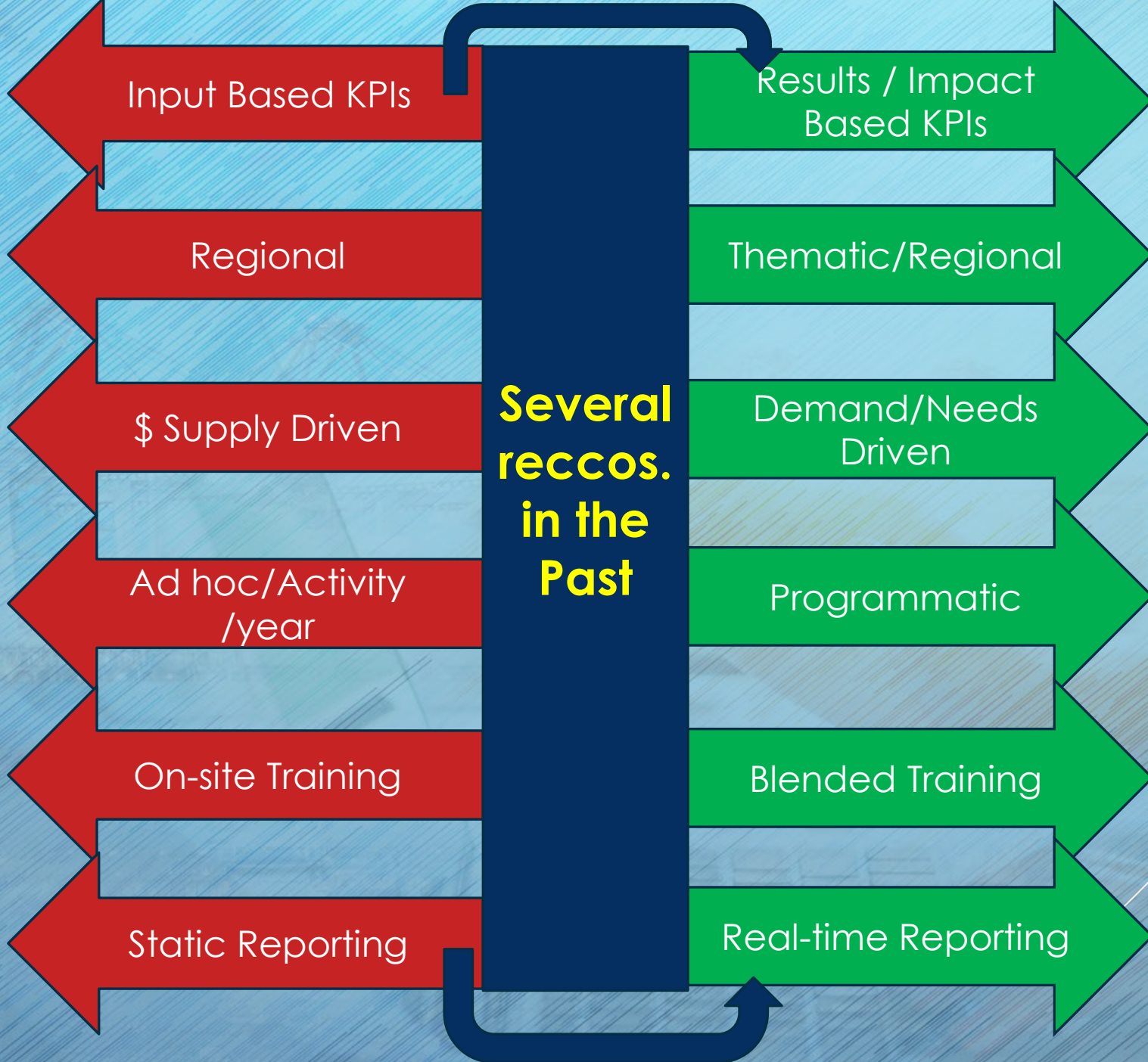
UN partners

Member States

Benefit from technical assistance

TECHNICAL COOPERATION: A New **Delivery** Narrative





Input Based KPIs

Results / Impact Based KPIs

Regional

Thematic/Regional

\$ Supply Driven

Demand/Needs Driven

Ad hoc/Activity /year

Programmatic

On-site Training

Blended Training

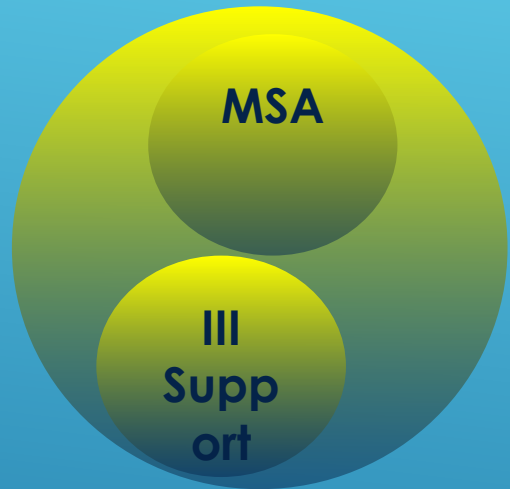
Static Reporting

Real-time Reporting

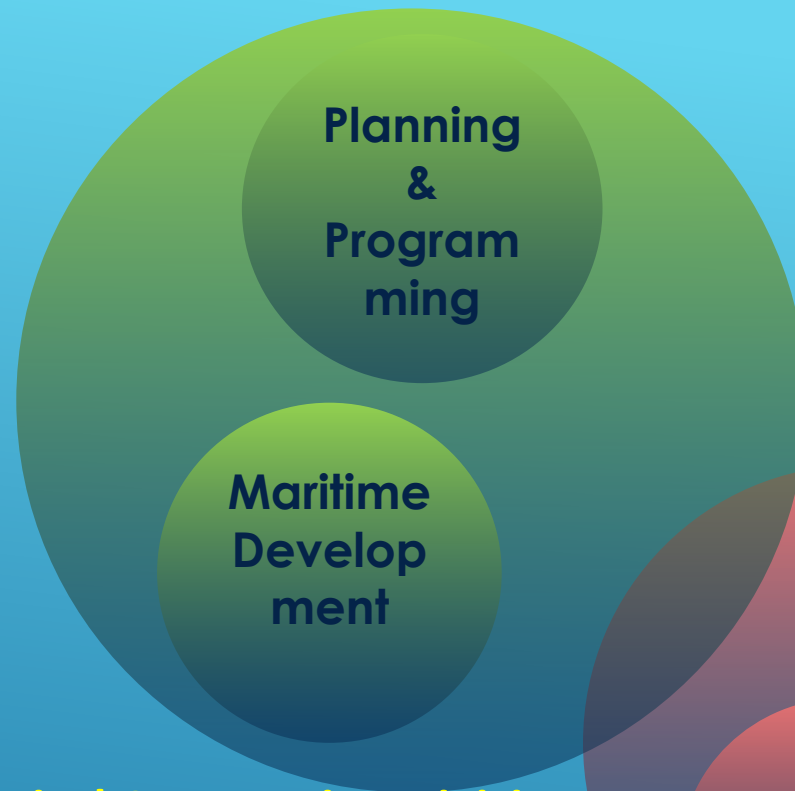
Several reccos. in the Past

NEEDS A NEW SECRETARIAT STRUCTURE TO SUPPORT

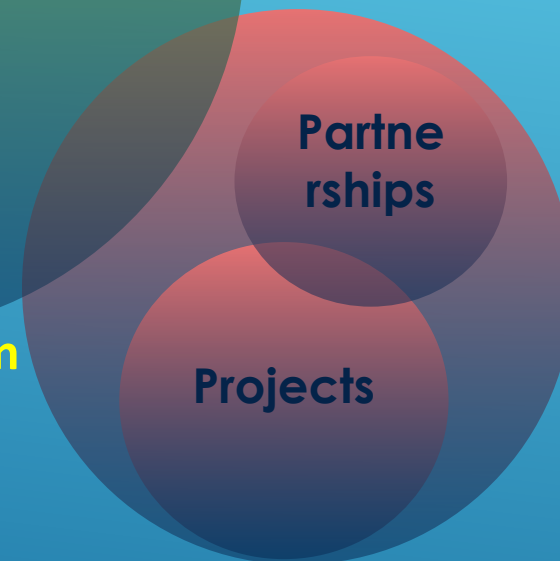




**Department of Member State
Audit and Implementation
Support (DMSAIS)**

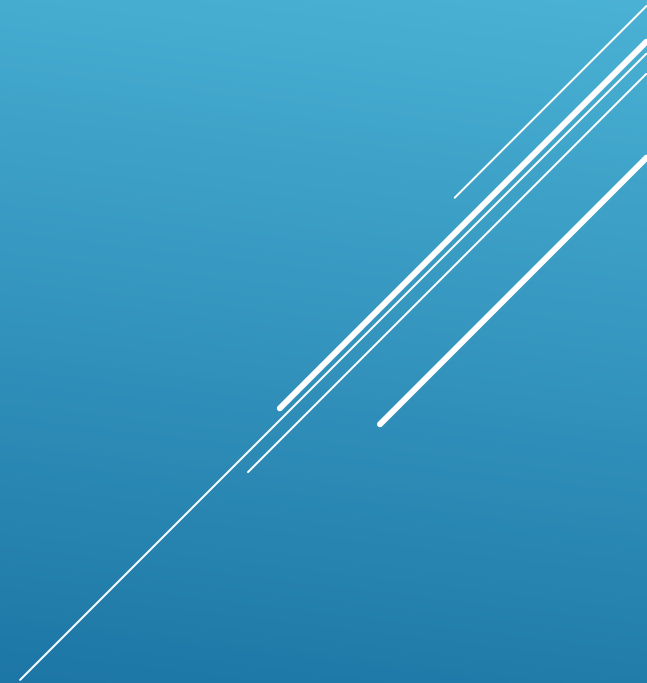
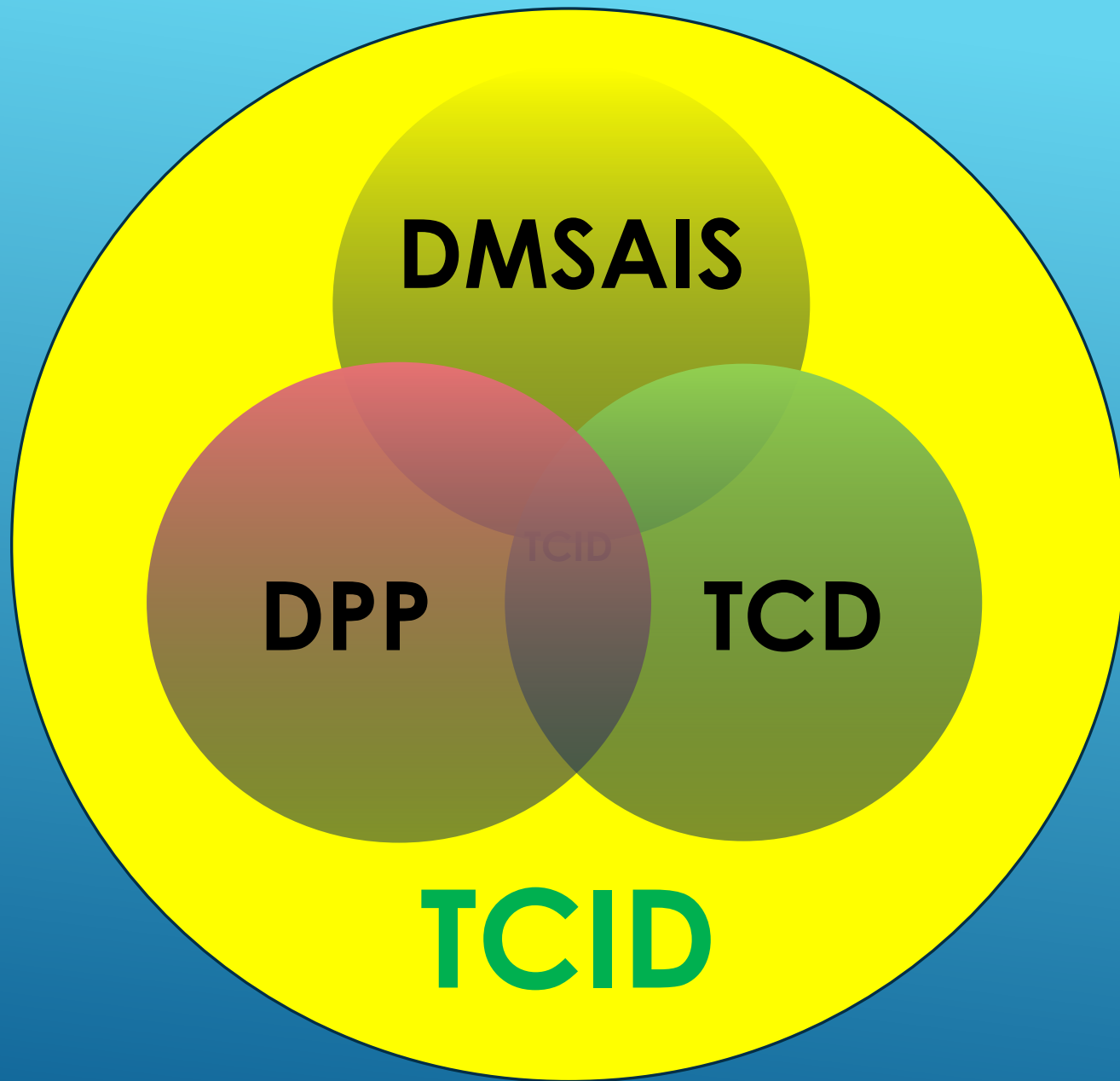


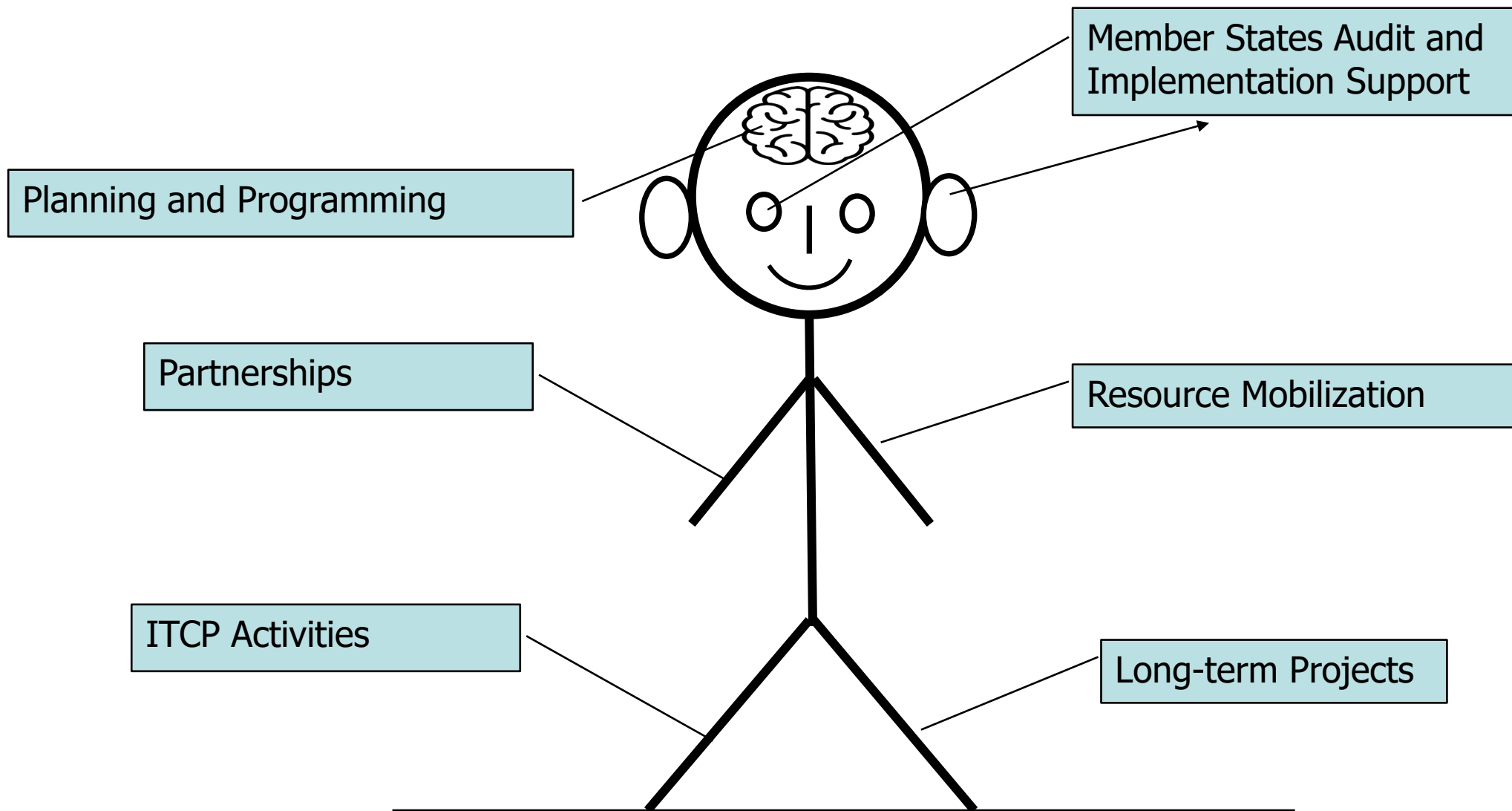
**Technical Cooperation Division
(TCD)**



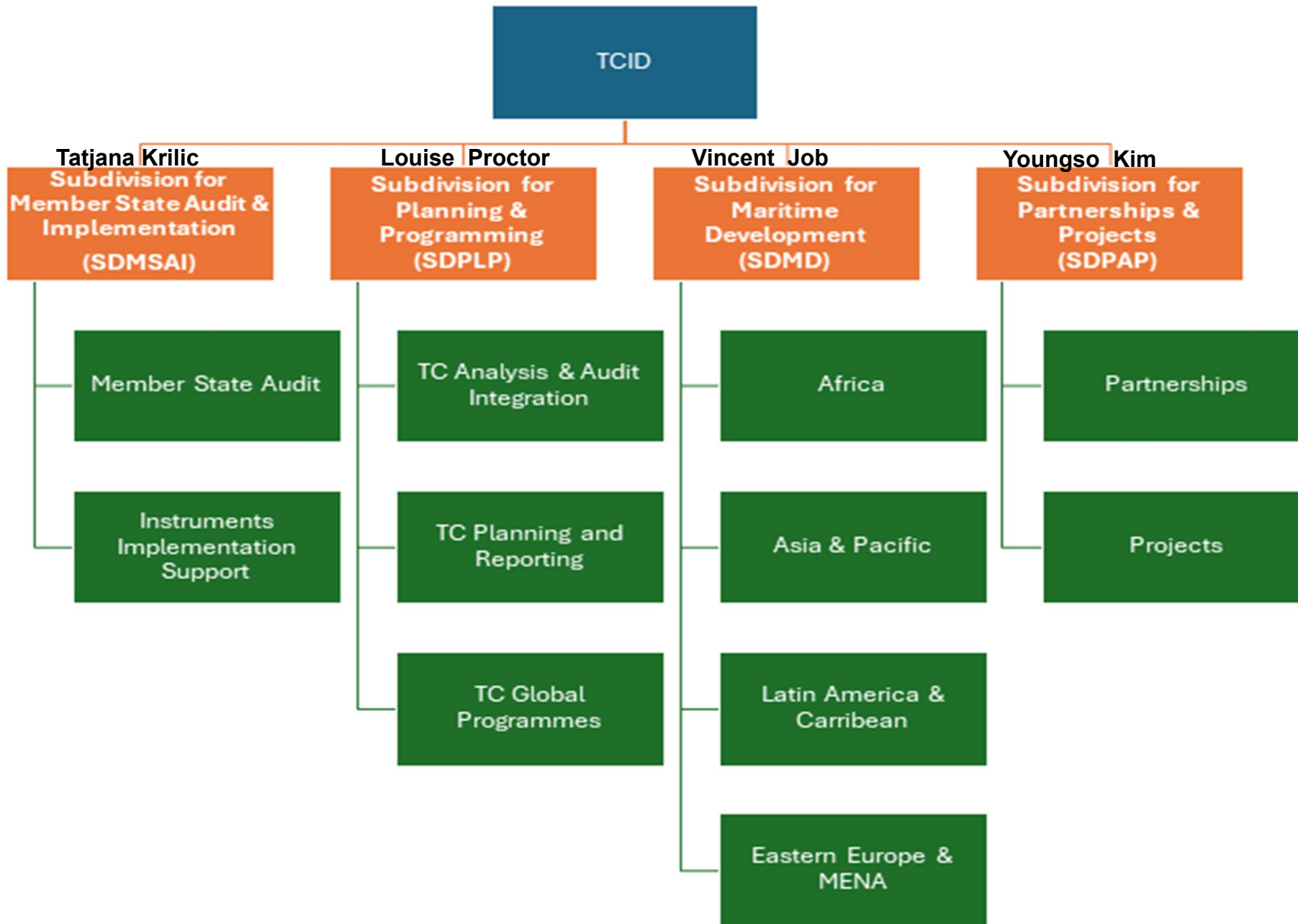
**Department of
Partnerships and Projects
(DPP)**

Past Secretariat Structure to Support TC until 2023

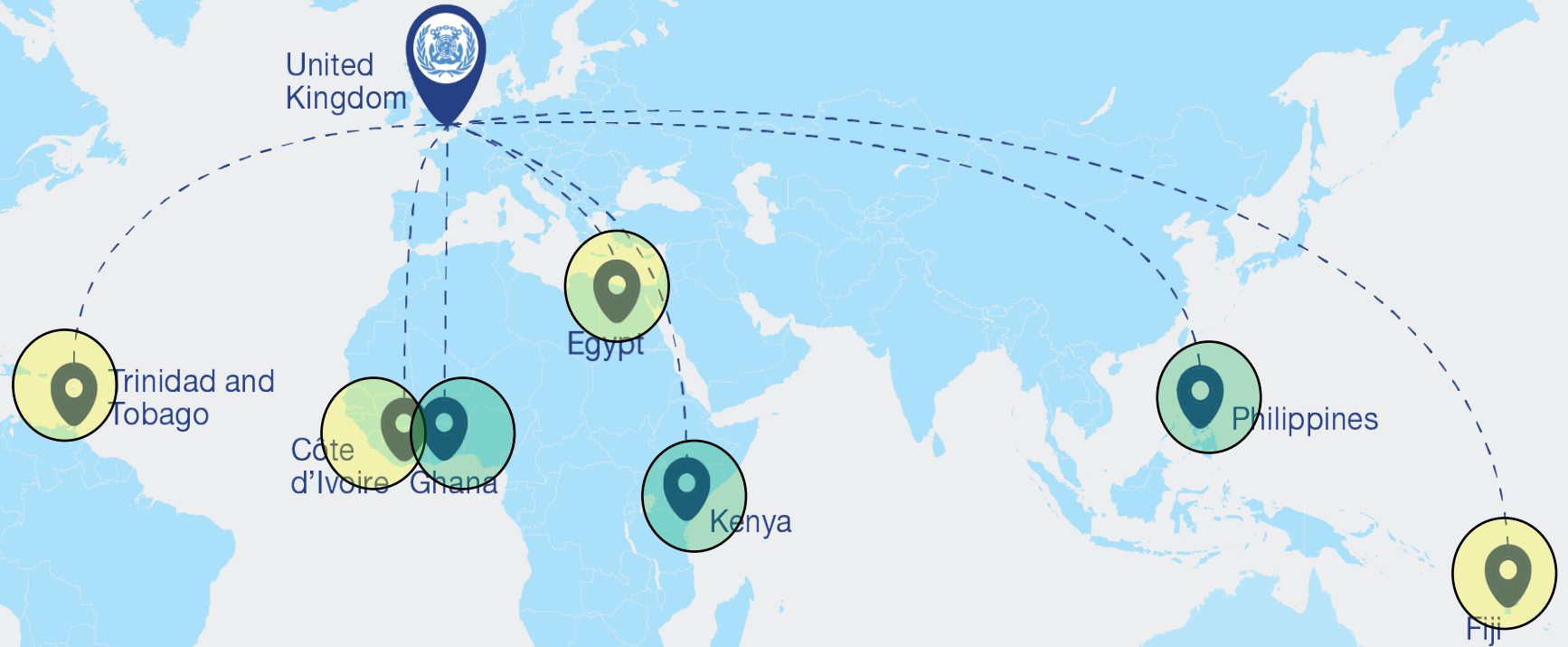




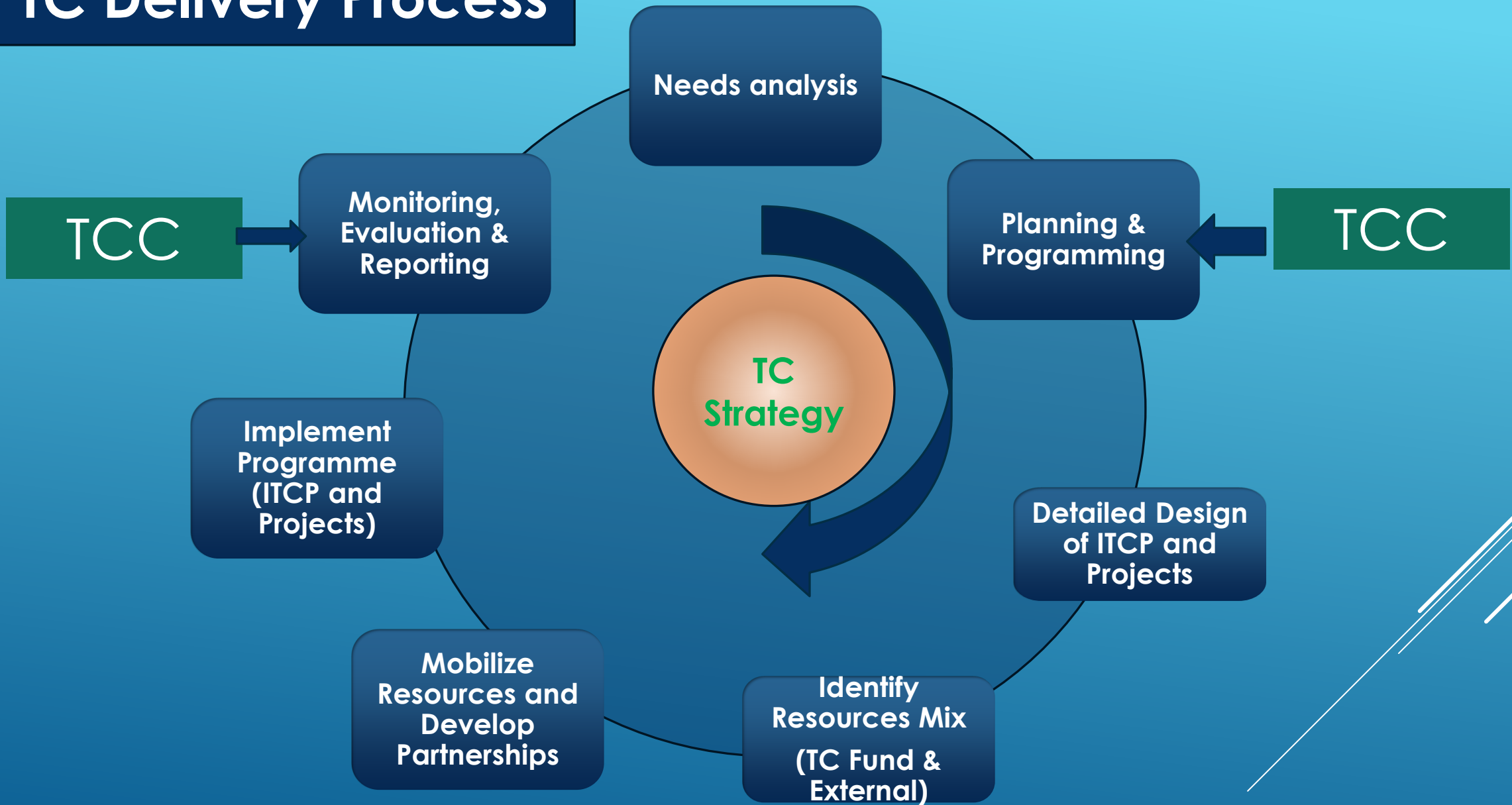
**How Technical Cooperation and Implementation
Division (TCID) Serves Member States**



IMO Regional Presence Offices



TC Delivery Process



Design interventions to match the Member State's needs

1
Awareness Raising



2
Human Capacity-Building



3
Legal, Policy and Institutional Capacity-Building

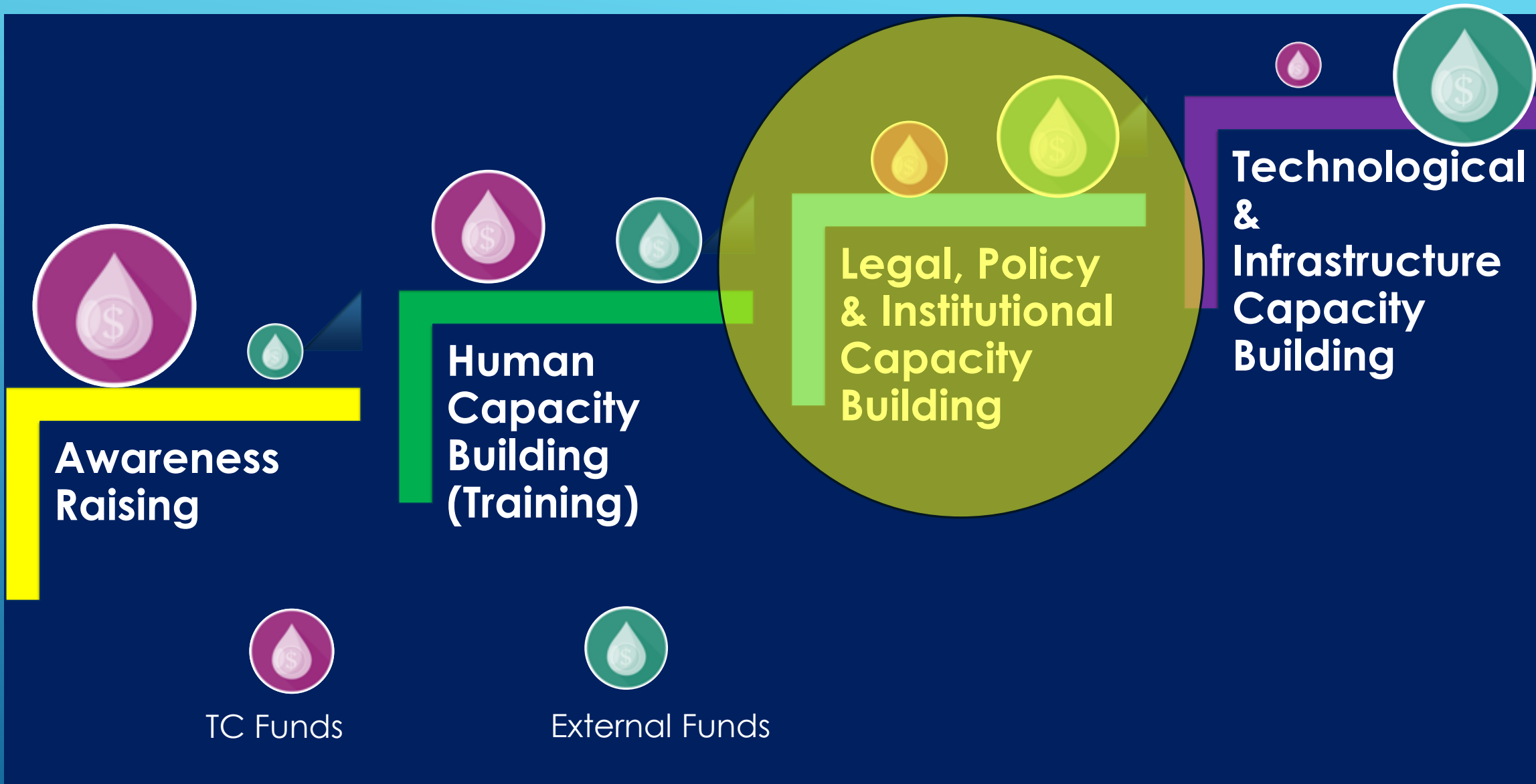


4
Technology Infrastructure Capacity-Building

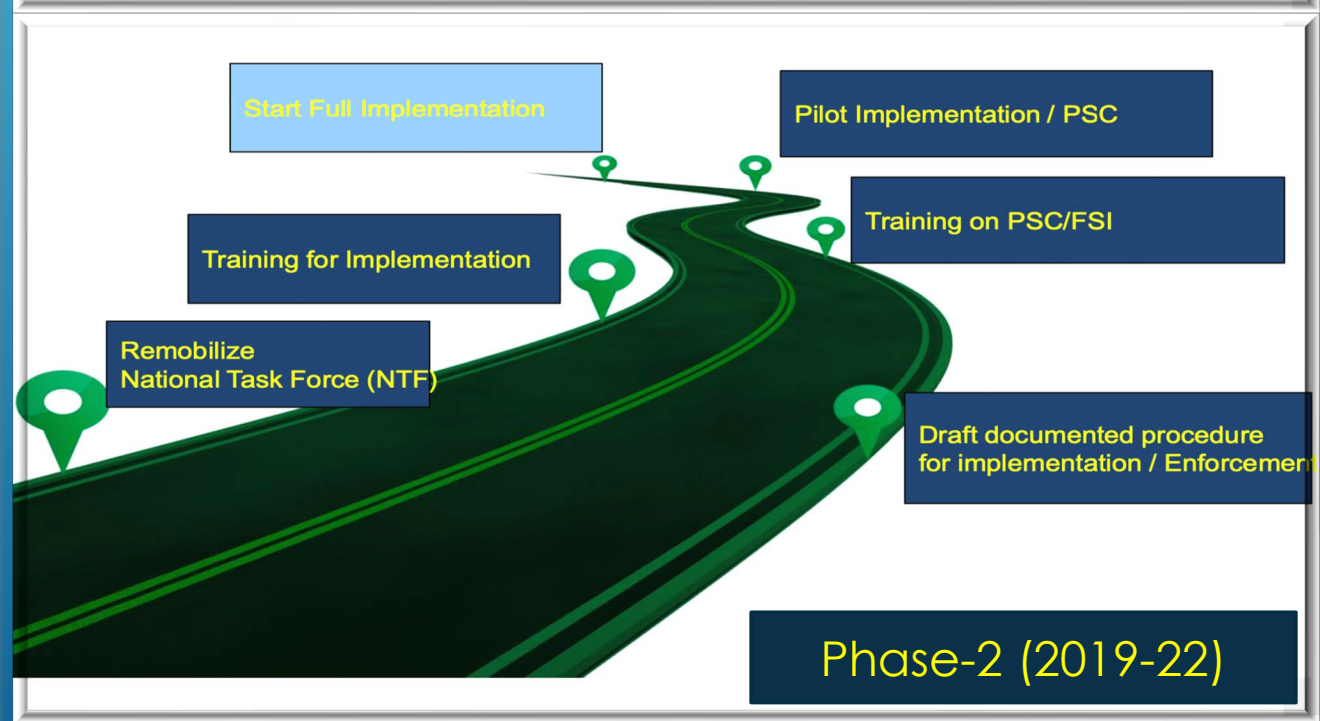
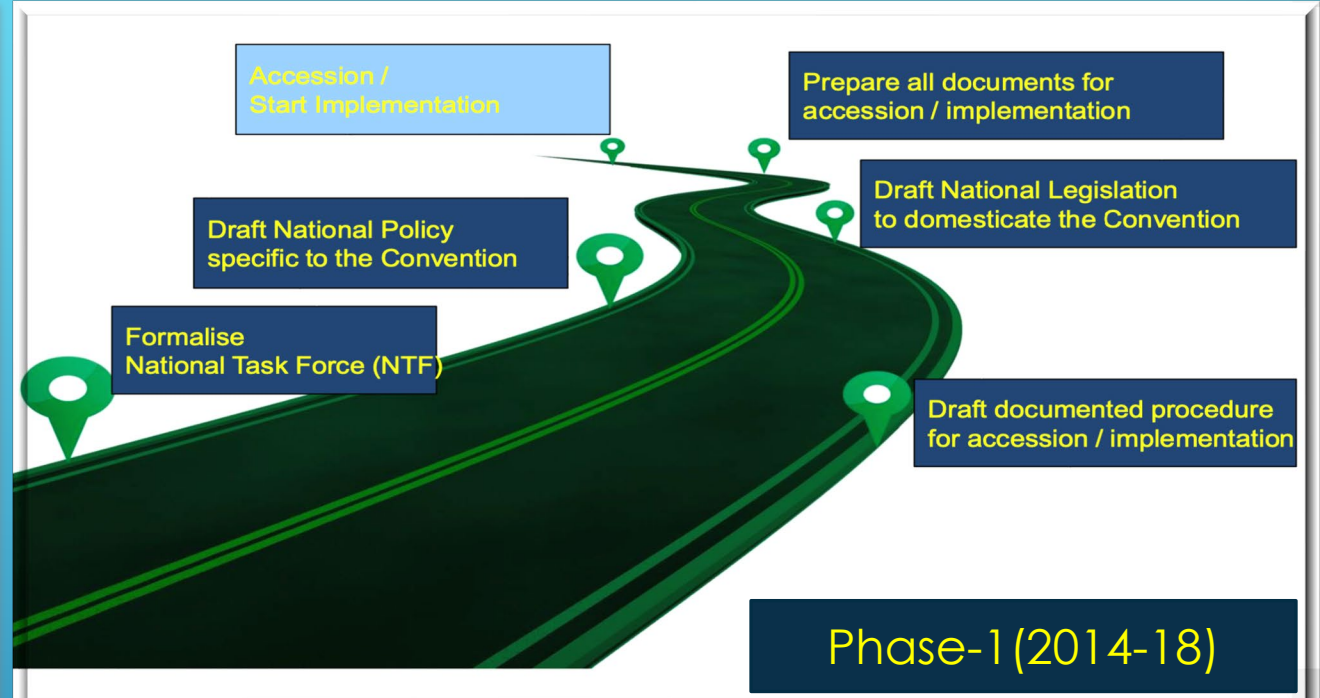


+ 
Support Regional Capacity Development





EFFICIENT RESOURCE MIX



TC74, June 2024

Part 2: Accessing IMO Technical Assistance

A step-by-Step Process



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Resource Allocation Framework (TC funds, Donor Funds, Project Funds)

Resource Identification & Mobilization Efforts



Identify Needs

Submit Needs

- Needs from National Maritime Policy (if one exists)
- **Member State Audit Outcomes and Corrective Action Plans**
- **Special Technical Needs Assessment Missions**
- Outcomes from Meetings of Heads of Maritime Administrations
- Follow-up to recommendations on previous technical cooperation activities
- Emergency response needs such as oil spills



**Identify
Needs**

**Submit
Needs**



**Hosting
Arrangements**

**Activity
Implementation**



Some typical In-kind support expected from countries

- **Assigning a focal point for the activity who will do local coordination**
- **Meeting venue with facilities**
- **Refreshments (tea, coffee etc)**
- **Assistance to deal with registration of participants and local admin support;**
- **Assistance with visas and advice on suitable hotel accommodation**
- **Transport for lecturers and participants from airport to hotel and from hotel to seminar venue, if necessary**

Some change initiatives



IMO SUPPORTS: Systematic Understanding of Needs

Revitalization of the Country Maritime Profile Web Portal or a new tool

Analysis of Past Audit Results and Corrective Actions Plans

Regional Consultation Meetings (sides of RMA meetings)

Hiring of National and Regional Consultants to do focused needs assessments

Outputs

- In-depth analysis reports providing a granular view of maritime development needs.
- Detailed reports from each region, highlighting specific needs and recommendations.



IMO LEARNS: Blended Learning Initiative

To develop (or modify) and implement a state-of-the-art Learning Management System (LMS)

To facilitates accessible, efficient, and effective **blended learning solutions** for IMO's Training Activities



E-Learning / Remote Learning
- Prior to face-to-face training



Automation of all
processes including
logistics processes



Face-to-face Training of e-
learned trainees

IMO Reviews: Review of RPOs & MTCCs



RPO



MTCC

To submit to next TCC to help
decision making on expansion of
such schemes

IMO REPORTS: Online, real-time Dashboard for TC Reporting



FUNDING SOURCES

7 funding sources



REGIONS

6 regions

\$654.53 mln

? TOTAL BUDGET

843

TOTAL PROJECTS

Example: ILO

414.44 mln
Multi-Bilateral Donors

85.48 mln
Other Inter-Governmental
Organizations



197 projects
Global

134 projects
Americas

210 projects
Africa

72 projects
Europe and
Asia

Show:

Budget in 2024

Show:

Number of projects in 2024

IMO REPORTS

Demonstration of Concept



Enhancing Data Visualization and Reporting

Initial objectives:

- Leverage the existing ERP system (SAP) and new visualization technologies;
- Improve data visualization for greater transparency and frequent updates;
- Rapid proof of concept for discussion

Current Status - the proof of concept is based on:

- Visualizations developed as a proof of concept using IMO SAP data.
- Potential to expand data sources to include GISIS and other external sources for enhanced reporting.

Demonstration

[SAP BI Projects - ITCP - Power BI](#)



IMO Technical Cooperation

All Hands on Deck

Supporting IMO Member States to meet their international obligations



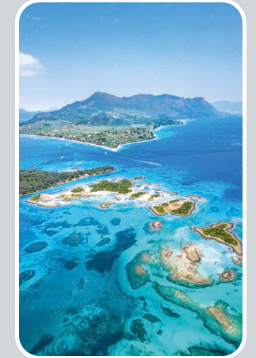
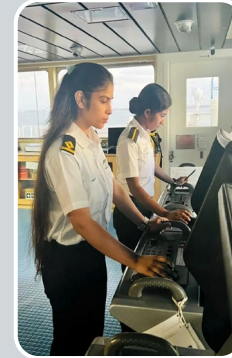
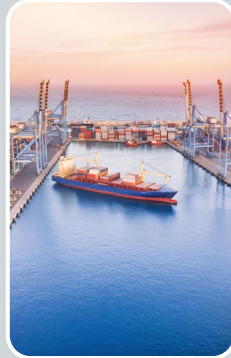
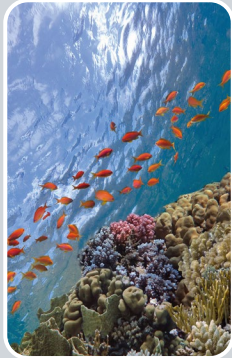
Please join us in this
transformative journey
together



A large container ship is shown at sea during sunset. The ship is blue and white, with a deck full of colorful shipping containers in red, blue, and white. The sky is a mix of blue and orange, with scattered clouds. In the foreground, there is a rocky beach with waves washing onto it. In the background, a pier and other ships are visible on the horizon.

IMO's Technical Cooperation Programme Planning and Programming

Q1: Administrations: What type of technical assistance is available? Donors: What is my contribution needed for?



Safety & Security

- SOLAS, SAR, STCW, STCW-F, ISM Code
- Ill Code, Casualty Investigation, ROs, PSC
- Safety of Nav, Polar Code
- Domestic Ferries
- Cyber, Piracy

Environment

- MARPOL
- BWM, AFS, Biofouling
- Ship Recycling
- OPRC, HNS
- Emergency incidents
- London Protocol
- Ocean Governance

Legal, Liability & Compensation

- legal capacity
- maritime legislation & policy, including compliance
- acceptance & enactment of IMO instruments

Facilitation

- FAL Convention
- Electronic data exchange, single window
- towaways, migrants & refugees rescued at sea
- Smuggling of wildlife

IMSAS

- Audit preparation
- Corrective action plans
- Observing audits

Training

- eLearning
- Fellowships
- National, regional & global training courses
- IMLI/WMU engagement
- JPO Support Scheme

TC Outreach

- Resource mobilization and partnerships
- Promotion of the blue economy
- Global strategic maritime forums

Women in Maritime

- WIMAs
- Leadership and specialized maritime training
- Gender markers & mainstreaming
- Surveys & promotion

SIDS & LDCs / Regional Presence

- RPOs
- Regional Office Support
- Regional implementation

* As per thematic priorities identified by MSC, MEPC, FAL and LEG, as well as TCC in line with the sustainable development goals (refer ITCP 2024-25 (TC 73/3(b)))

Current ITCP 2024-2025 Structure

(TC 73/3(b))

Thematic Priorities:
 MSC 1 – 8
 MEPC 1 – 5
 LEG 1 – 3
 FAL 1 – 4

Programming, tracking progress and reporting the impact of TC effectiveness / sustainable change is challenging in this model!!

MEPC 4 & LEG 1
 Others
 LEG 1
 MEPC 1
 MSC 2
 MSC 3

Programmes	
Regional programmes	
	Africa
	Arab States and Mediterranean
	Asia
	Pacific Islands
	Eastern Europe
	Latin America
	Caribbean
Subtotal - Regional programmes	
Global programmes	
	Technical advisory services, including immediate response to maritime incidents
	Support to SIDS and LDCs for their special shipping needs
	Women in Maritime
	Capacity-building and Training
	Supporting climate action and clean air in shipping
	Enhancement of Maritime Security
	IMO Member State Audit Scheme (IMSAS)
	Technical Cooperation outreach and emerging issues
Subtotal - Global programmes	
Grand total	

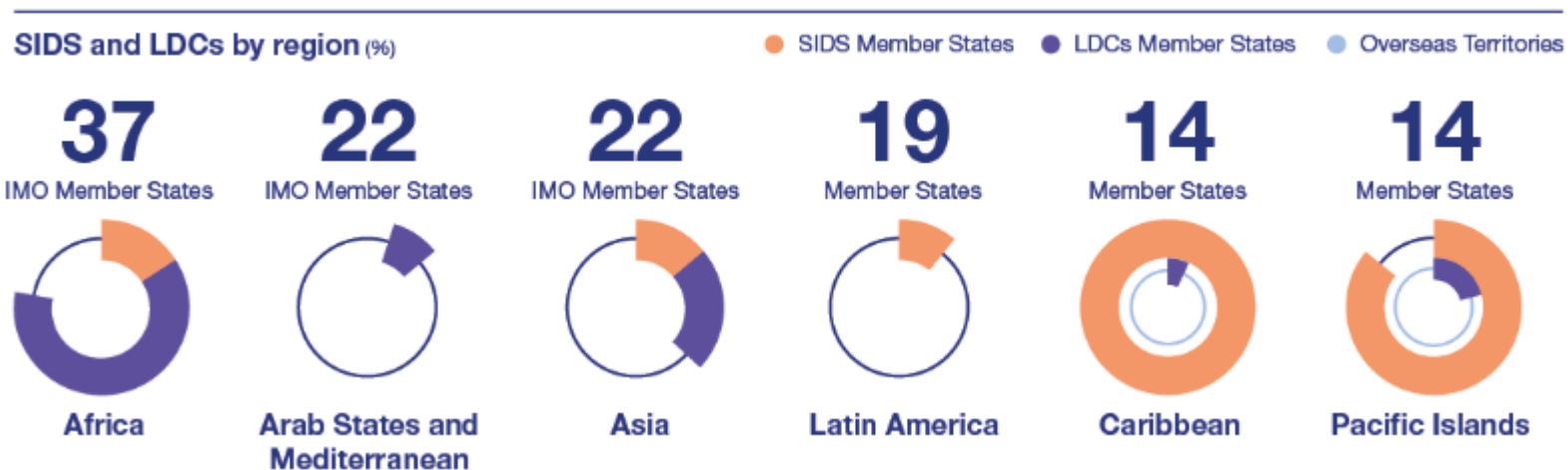
Q2: How are the TC Funds allocated?

Thematic level:

- Global maritime priorities, amendments to IMO instruments
- Root cause analysis, CASRs, IMSAS Audits

Country / Regional level:

- National and regional needs analysis
- Guiding principles governing IMO's technical assistance as a means to promote the 2030 Agenda (resolution A.1127(30)), giving priority to meeting the special assistance needs of Africa, SIDS and LDCs, and empowering women as key maritime resources.



Q3: How can my Administration request TC assistance?

Contact us

- Write to Secretary General or Director TCID
- Engage with the RPO in your region, if available
- Contact someone in the Secretariat within TCID
- Contact us least 8 months ahead of TC meetings

Provide context

- Does it align with the programme themes as per IMO's mandate?
- Does it relate to a previous IMSAS Audit / Corrective Action Plan?
- Is it a follow up to a previous needs assessment or other activity?
- How does it relate in the maritime development context of your country / region?

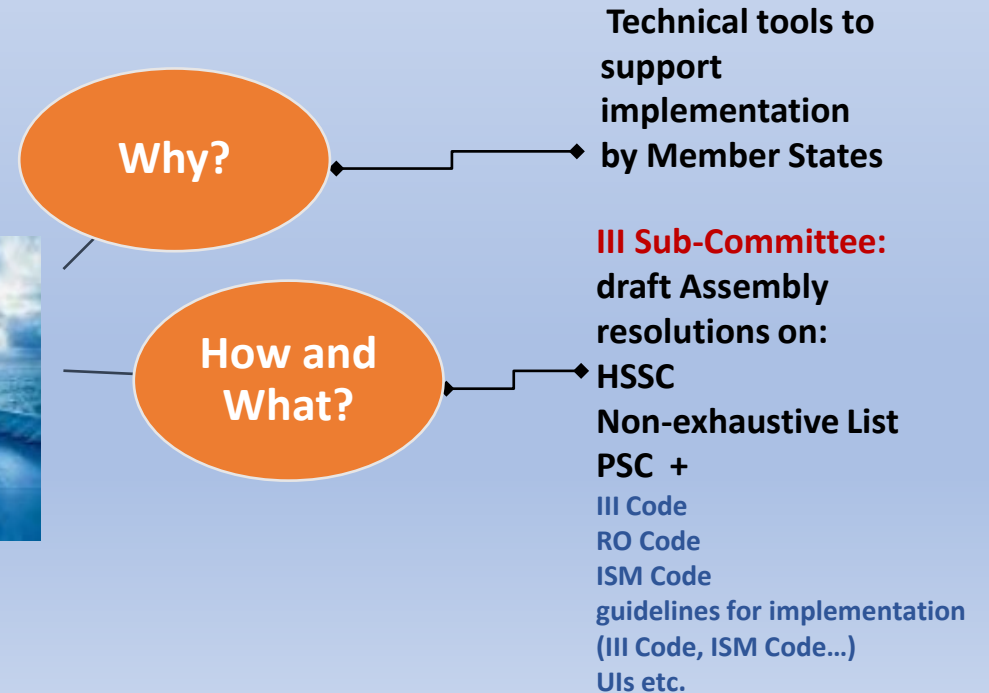
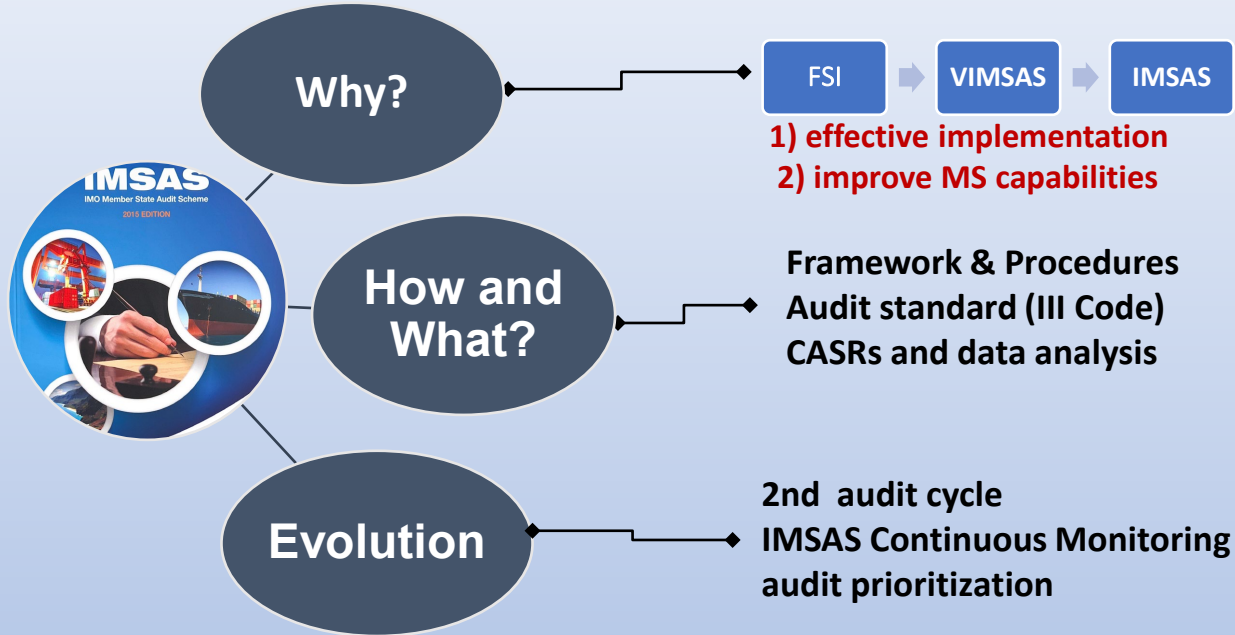
Commitment

- Two-way collaboration and partnership
- Commitment to the deliverables and sustainable change / impact
- Past activities on the same topic recent?
- Hosting arrangements, timing and availability

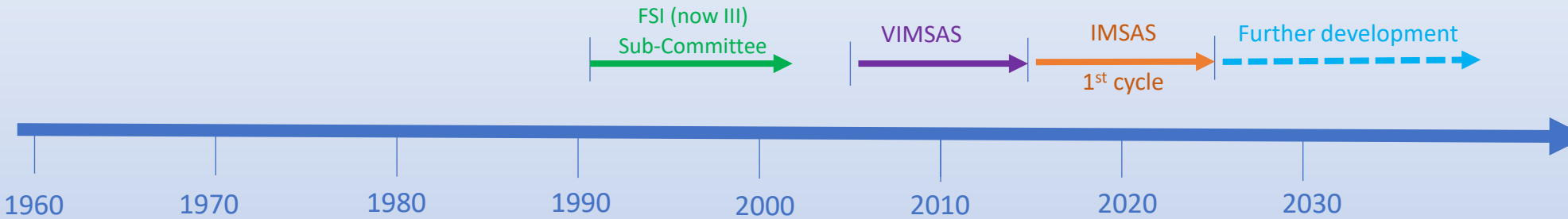
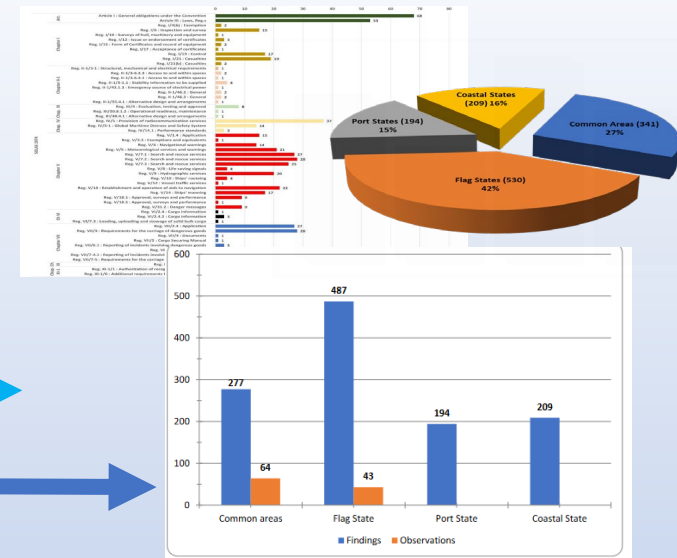
Member State Audit

and

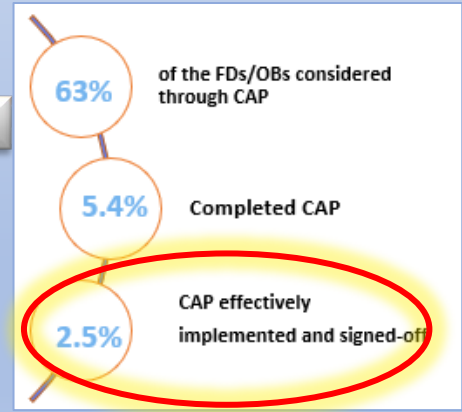
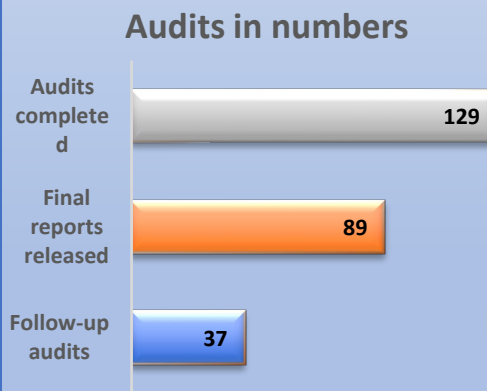
Implementation Support



IMSAS – What have we learned so far?

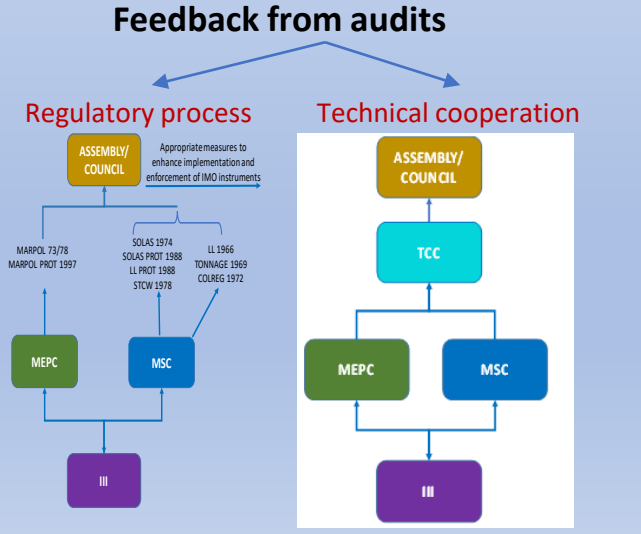
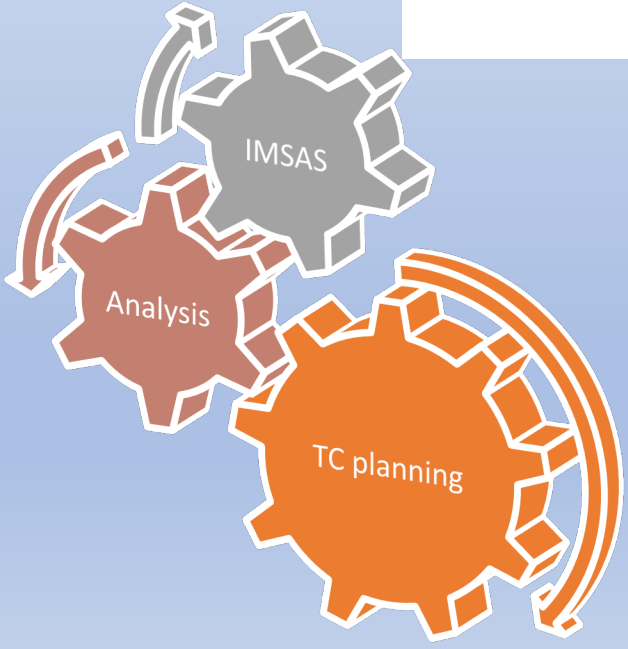
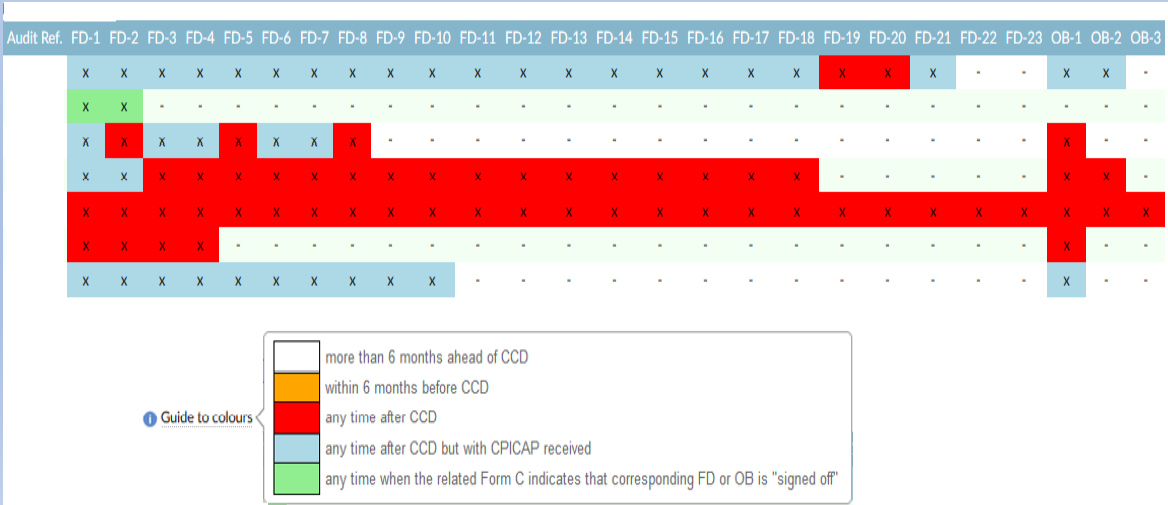
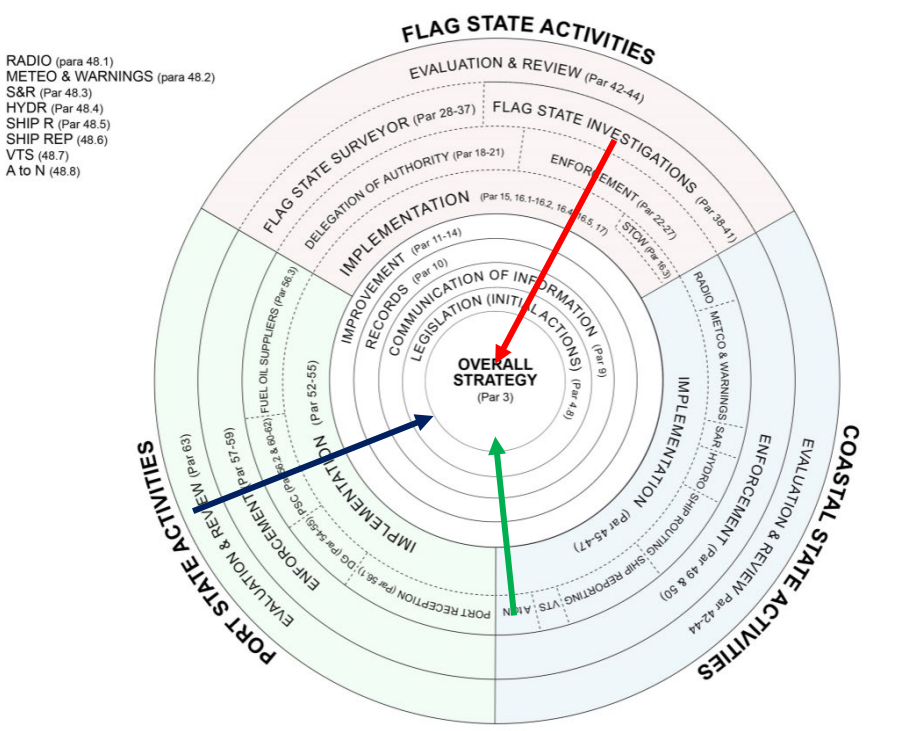


- 1st audit cycle – 2016 to [2025/26] = **baseline data collection phase**
- **Member States responded** to audit notification/audited to schedule
- **Gaps** in implementation identified
- **Challenges:** implementation of agreed **CAP** and engagement in **audit follow up !!**
- Major areas of recurrent findings and associated root causes now **known**



IMSAS outcomes TC planning

- design and deliver **targeted technical assistance** to Member States
- HOW:
 - approach in TC planning**
reactive (*MS requests*) proactive (*IMSAS outcomes*)
- BENEFITS:
 - internal processes streamlined
 - gaps in implementation addressed more **effectively and efficiently**
 - systematic monitoring of improvements (better KPIs)
 - informed decision making by IMO organs
 - audit outcomes informing thematic priorities



Sub-Division for Maritime Development - TCID

- **Maritime development needs of Member States, in Developing Countries, SIDS and LDCs with particular focus on Africa with a view to:**
 - ensuring compliance with IMO international obligations;
 - strengthening regional and national maritime competences;
 - promoting of maritime development; and
 - contributing to the SDGs.

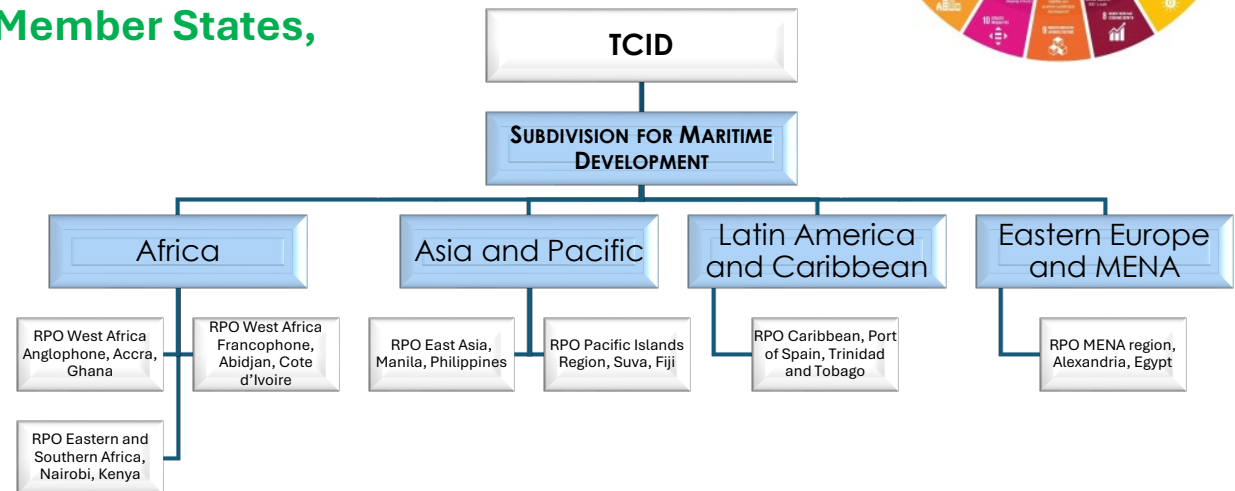
Through review of technical assistance needs of Member States, development and delivery of the ITCP activities

Geographical focal points:

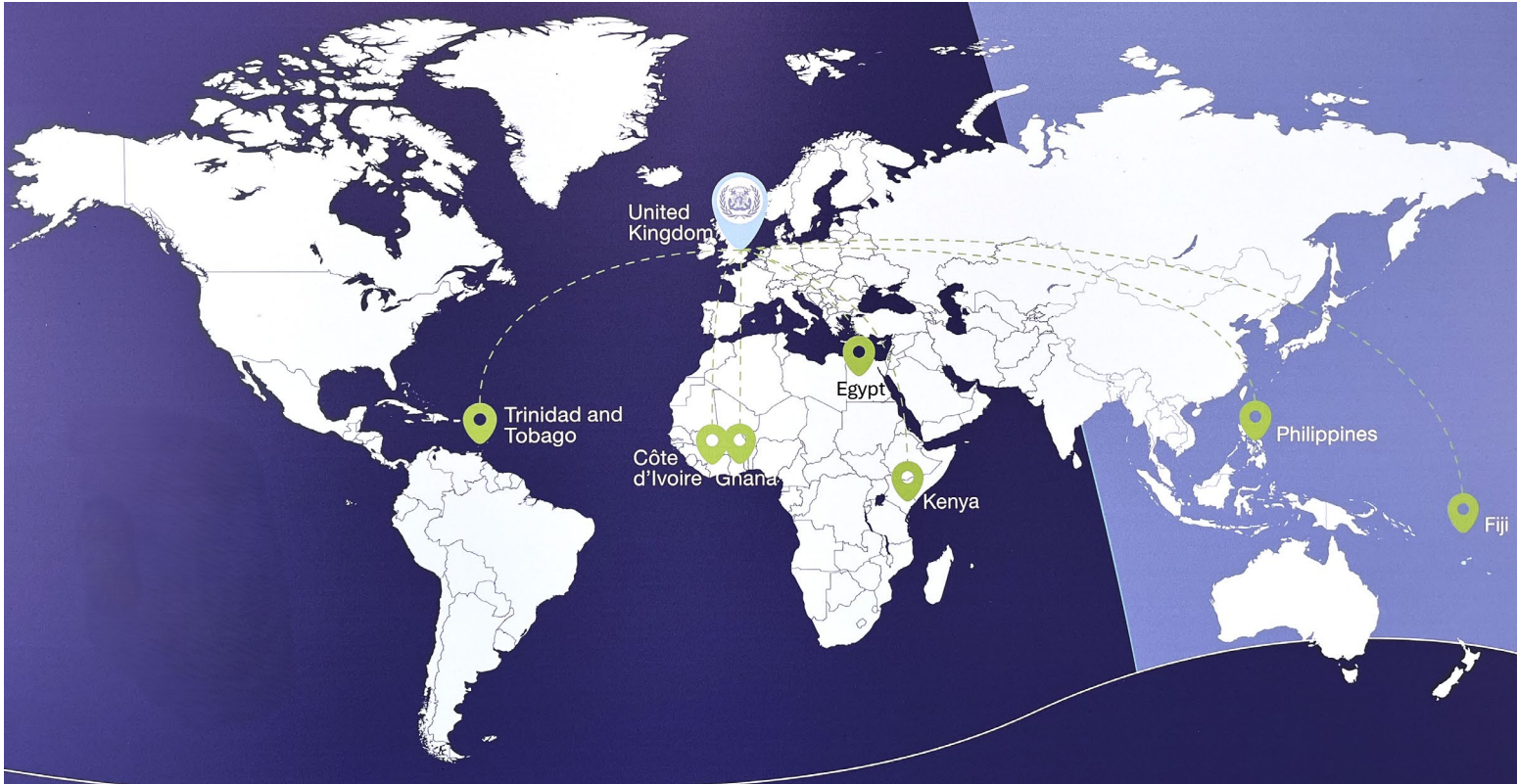
- Africa section;
- Asia and Pacific section;
- Eastern Europe and MENA Section; and
- Latin America and Caribbean Section.

Regional Presence:

with the support of the Regional Presence Offices (Cote d'Ivoire, Egypt, Fiji, Ghana, Kenya, the Philippines and Trinidad and Tobago).



Regional Presence Scheme: Overview



Purpose

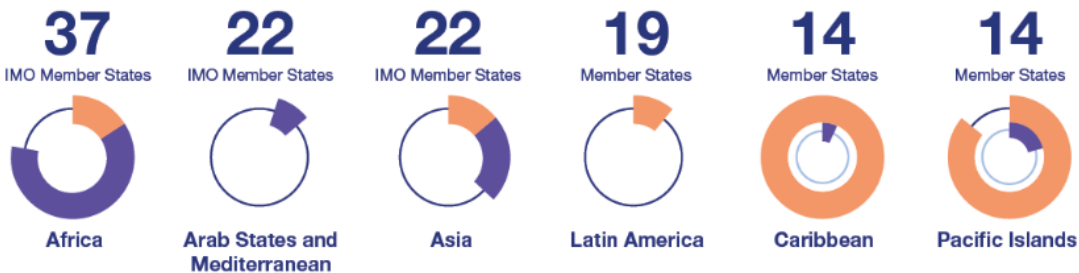
- Support IMO's input into national and regional maritime development.
- Provide active filed-level participation in the development, implementation and coordination of IMO's Technical Cooperation Programme.

Future Focus

- Strengthen the functions, responsibilities, staff and geographical coverage of RPOs.
- Further review, and to explore the opportunity for new RPOs.
- Aim for all developing IMO Member States to be affiliated with an RPO.

SIDS and LDCs by region (%)

● SIDS Member States ● LDCs Member States ● Overseas Territories



Regional Presence Scheme: Milestones

1997

- TC 44 - the Committee endorsed proposals for a pilot scheme to promote IMO's regional presence in selected regions

1999

- TC 47 - the Committee approved launching the scheme.
- MoU signed with the Government of Kenya on 22 February 1999 (East and Southern Africa)
- MoU signed with the Government of Ghana on 7 May 1999 (West and Central Africa-Anglophone)

2000

- TC 49 – the Committee approved the establishment of an RPO for East Asia and the Caribbean
- MoU signed with the Government of Côte d'Ivoire (West and Central Africa –Francophone)

2003

- MoU signed with the Government of the Philippines on 29 October 2003 (East Asia)

2021

- TC 71 - the Committee approved establishment of RPO for Pacific Islands

2022

- TC 72 - the Committee approved establishment of RPO for MENA region

2023

- MoU signed with the Government of Egypt on 20 July 2023 (MENA region)

2024

- MoU signed with the Government of Fiji on 18 March 2024 (Pacific Islands)

Project portfolios (94.2 mil USD)







Greenhouse Gas (44.8 million USD)

	27.2 million USD (Finland, Germany, Norway and Netherlands)
	1.5 million USD (Saudi Arabia)
	10 million EUR (European Commission)
	4.5 million USD (Republic of Korea)
	650,000 USD (Norway)
	In-kind (IMO, World Bank and EBRD)
	In-kind (IMO and MPA Singapore)

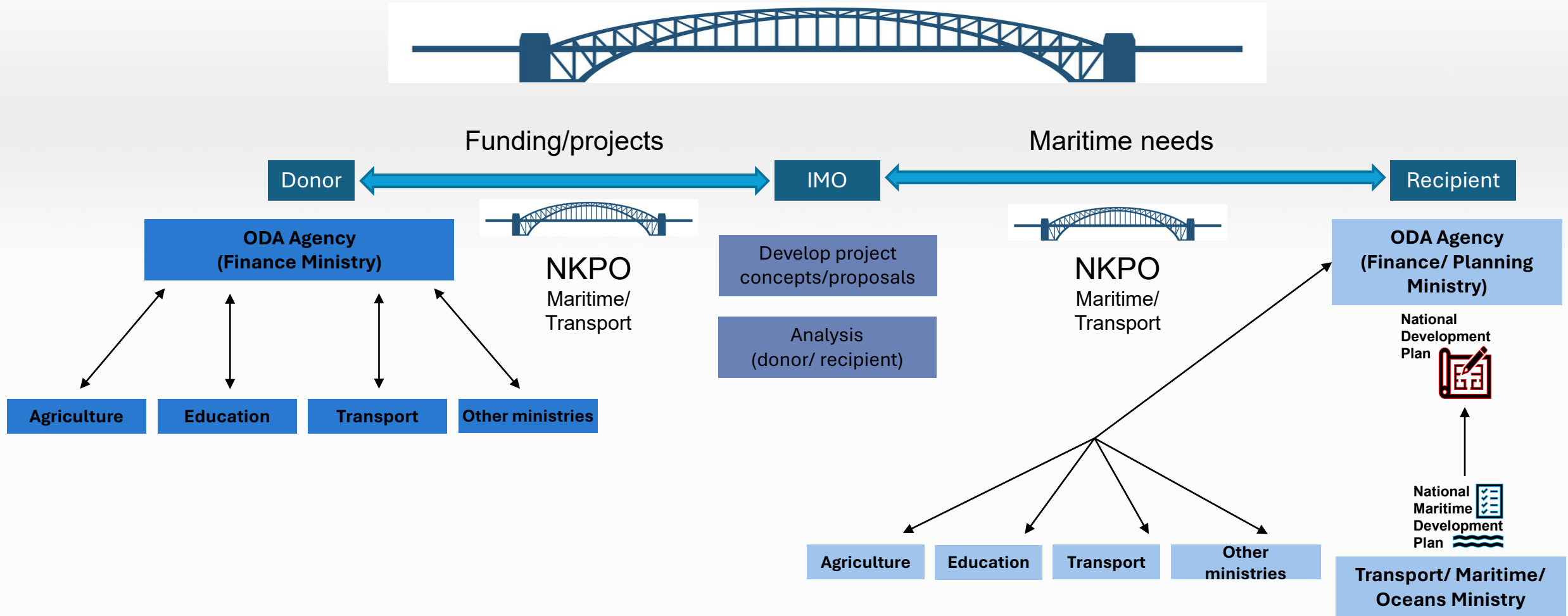
Oceans (21.5 million USD)

	7 million USD (Global Environment Facility)
	4 million USD (Norad – Norwegian Agency for Development Cooperation)
	4.5 million USD (Norway (main donor), Australia and Saudi Arabia (cofinanciers))
	4 million USD (Norway)
	2 million USD (Global Environment Facility)
Other (3.08 million USD)	
	1 million EUR (European Commission)
	2 million USD (Republic of Korea)

SMART-C Programme (27.9 million USD)

	3 million USD (Republic of Korea)
	3 million USD (Republic of Korea)
	4 million USD (Republic of Korea)
	4 million USD (Republic of Korea)
	5.5 million USD (Republic of Korea)
	8.4 million USD (Republic of Korea)

ODA Mechanism



TC Interactive Forum

**Critical Challenges
faced by the
region/country in
delivering IMO TC
interventions (other
than funds)**

**Opportunities to
enhance the impact
of IMO TC in your
region/Country
(other than having a
new RPO)**

**Weaknesses in
current way of
implementing TC in
the region/country
and what needs to
be / can be
improved from
Secretariat side**

Trinidad and
Tobago

Côte
d'Ivoire Ghana

Kenya

Fiji



TC Opportunities, challenges and regional and national needs

Q & A with the Section Heads and Regional Coordinators (RCs)

Vincent Job – Senior Deputy Director, Subdivision for Maritime Development

Ivaylo Valev – Head, Eastern Europe and MENA region

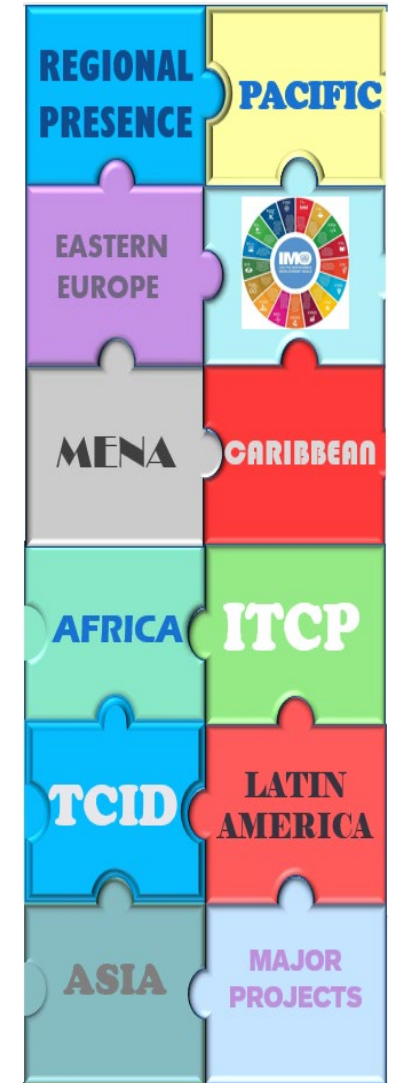
Josephine M. Uranza – RC East Asia

Dallas Laryea – RC West and Central Africa (Anglophone)

Dave Muli – RC Eastern and Southern Africa

Mavis Joseph – IMO Technical Cooperation Officer for the Pacific

Opportunities, Challenges, Regional and National needs



TC Interactive Forum

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